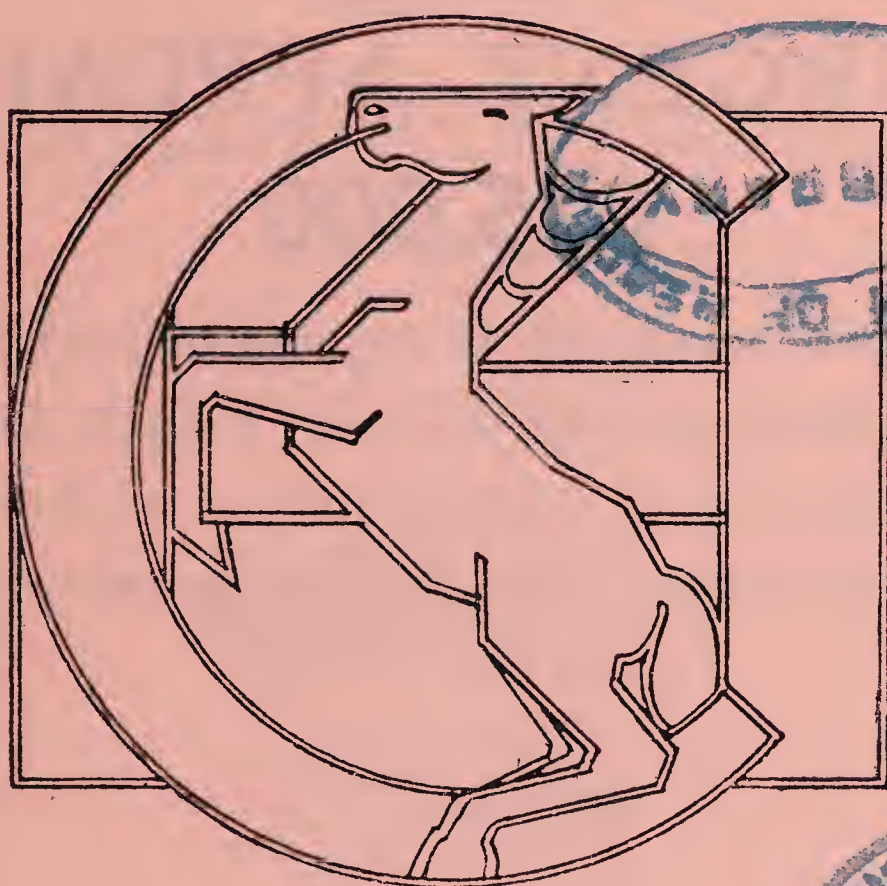


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**KENT AND
CANTERBURY HOSPITAL
1946**



This is the 153rd Annual Report

1793

The Hospital in Longport was
opened for the reception of Patients

1937

The Work was transferred to the
New Buildings at South Canterbury

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URGENT APPEAL

£25,000

Additional income is required in 1947 to maintain existing services. Friends and Supporters of the Hospital are cordially invited to help by completing the enclosed DONATION FORM.



22501338852

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1946-1947

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SWALE RURAL DISTRICT COUNCIL	F. I. NEAME, Esq.

HON. MEDICAL STAFF, 1947-1948.

Physicians:

- I. H. K. STEVENS, Esq., M.D., B.S., M.R.C.P. (London), M.R.C.S., D.C.O.G.
H. A. TREBLE, Esq., B.M., B.Ch., M.R.C.P.

Surgeons:

- A. B. BERESFORD JONES, Esq., M.S. (Durham).
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H. W. L. MOLESWORTH, Esq., F.R.C.S. (Eng.)

Ophthalmic Surgeons:

- T. M. O'NEILL, Esq., M.B., B.Ch., D.O.M.S.
F. W. G. SMITH, Esq., M.D., M.Ch., D.P.H., D.O.M.S.

Ear, Nose and Throat Surgeon:

- T. A. CLARKE, Esq., M.D., F.R.C.S. (Edin.), D.L.O.

Ear, Nose and Throat Assistant Surgeon:

- C. E. S. OXLEY, Esq., M.R.C.S., L.R.C.P., D.L.O.

Urological Surgeon:

- EDGAR FRESHMAN, Esq., F.R.C.S. (Eng. and Edin.).

Obstetrician and Gynaecologist:

- J. K. BAKER, Esq., M.R.C.S., L.R.C.P., M.R.C.O.G.

Orthopaedic Surgeon:

- F. G. St. CLAIR STRANGE, Esq., F.R.C.S. (Eng.)

Radiologist:

- MORTON KAHN, Esq., M.B., Ch.B., D.M.R. & E.

Director of Pathology:

- IAN B. MORRIS, Esq., M.B., B.Chir., M.R.C.S., L.R.C.P.

Bacteriologist and Pathologist:

- MISS H. M. GARLICK, M.B., B.S., L.R.C.P., D.P.H.

Deputy Dermatologist:

- * H. A. TREBLE, Esq., B.M., B.Ch., M.R.C.P.

Physician in Charge of Psycho-Therapeutic Department:

- C. E. A. SHEPHERD, Esq., M.R.C.S., L.R.C.P., D.P.M.

Anæsthetists:

- J. P. SAVILLE PECK, Esq., M.B., B.Chir. (Cantab.), M.R.C.S., L.R.C.P.
J. S. GILLIES, Esq., M.B., Ch.B.
* H. F. GRIFFITHS, Esq., M.D., B.Ch., D.A.
* J. R. HAMERTON, Esq., M.B., B.S., M.R.C.S., D.A.
* MISS G. C. EVANS, M.R.C.S., L.R.C.P., J.P.

Dental Surgeons:

- C. V. T. COLLING-BAUGH, Esq., L.D.S., R.C.S. (Eng.)
E. A. J. BRADLEY, Esq., L.D.S., R.C.S. (Eng.)

Co-Ordinating Officer for Rehabilitation Departments:

- I. H. K. STEVENS, Esq., M.D., B.S., M.R.C.P. (London), M.R.C.S., D.C.O.G.

Medical Officer in Charge Actino and Electro-Therapeutic Departments:

- MORTON KAHN, Esq., M.B., Ch.B., D.M.R. & E.

Radium Consultant:

A. J. DURDEN SMITH, Esq., M.B., B.S., M.R.C.S., L.R.C.P.

Medical Officer to the Crole Wyndham Memorial Home:

J. R. HAMERTON, Esq., M.B., B.S., M.R.C.S., D.A.

Chiropodist:

A. C. WOODRUFF, Esq., M.I.S.Ch.

Consulting Physician:

HAROLD WACHER, Esq., M.D. (Cantab.).

Consulting Bacteriologist:

H. M. M. WOODWARD, Esq., M.R.C.S., L.R.C.P.

Consulting Radiologist:

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Hon. Consulting Psychiatrist:

M. A. COLLINS, Esq., M.D.

Consulting Dental Surgeon:

R. S. N. FARO, Esq., L.D.S., R.C.S. (Eng.)

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Assistant Secretary:

MR. M. D. KAY, A.H.A.

Assistant Matron:

MISS H. M. BEYNON, S.R.N.

Almoner:

MISS C. M. PURVIS, A.I.H.A.

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MRS. HEWITT JONES.

Appeals Organiser:

MR. J. SKELTON.

Pharmacist:

MR. W. H. BOORMAN, M.P.S., D.B.A.

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MESSRS. REEVES & YOUNG.

NOTE.—*Temporary Appointments.

ANNUAL REPORT 1946

The Board of Management has pleasure in presenting its Annual Report for 1946.

National Health Service Act, 1946.

This Act was placed on the Statute Book on Wednesday, 6th November. During the passage of the Bill considerable anxiety was caused to supporters of voluntary hospitals. The provisions of the Act in its final form have removed many misgivings, but the amendments secured have not saved the voluntary hospital system. The Act is only the framework of the proposed new service and much remains to be arranged by Ministerial orders and regulations.

From the appointed day, which has been mentioned as the 1st April, 1948, practically the whole of the hospital services of the Country will be organised and controlled on a broad regional basis. There are to be fourteen Regions, each with a Regional Board responsible to the Minister of Health for the planning of the institutional and specialist services within its area.

The Kent and Canterbury Hospital will be in Area No. 7—"The South-East Metropolitan Regional Hospital Area", which covers part of South-East London, the Administrative Counties of Kent and East Sussex, and the contained County Boroughs.

Non-Teaching Hospitals, either individually or in groups, are to have a Management Committee and it is hoped by this arrangement that local interest of a voluntary nature will be retained.

Funds for the normal maintenance of hospitals will be obtained from the State, but any subscriptions, donations and legacies given direct to Hospital Management Committees will be used for the provision of additional comforts, amenities, and for purposes of research.

Until the "Appointed Day" it is the duty of the Governors to continue to provide Hospital services on the highest scale possible for the people of Canterbury and the adjacent County Area, and for this purpose to use every endeavour to maintain all forms of voluntary contribution.

Obituary.

It is with regret that reference has to be made to the death of many supporters. During the year the Board recorded in its minutes the loss of the following who, in their special spheres of activity, did a great deal for the Institution:—

Mr. J. A. Pringle—Honorary Ophthalmologist, 1921 to 1940.

Mrs. A. W. Ledger—A representative of the Propaganda Committee; a representative of the Contributory Scheme; and a member of the Board, 1921-1946.

Miss Edith Curling—Secretary of the Propaganda Committee, 1921-1927.

Major E. Knatchbull-Hugessen—A member of the Board, 1942-1944.

Mr. C. H. ("Chippy") Norton—A very successful collector of funds for many years.

Mr. J. B. Murrin—A Life Governor who gave great help to the New Hospital Building Fund Committee.

Board of Management.

Chairman.

Following the reconstitution of the Board in April last, Mr. Edward J. Mount was elected Chairman. Mr. Mount has carried out heavy responsibilities with great zeal and success. The Board of Management is most fortunate in having such a leader. His shrewd judgment and modern outlook have been of immense benefit to the patients and the staff during an important period in the history of the Hospital.

Vice-Chairman.

Sir William Wright, O.B.E., was appointed Vice-Chairman, and his help and interest have been much appreciated. The Board sympathises with Sir William in his long illness and hopes that his health will improve.

Mr. Charles Yeoman.

This opportunity is taken of referring to the valuable help given by Mr. Charles Yeoman, Vice-President, who did not seek re-election either as Chairman or as Vice-Chairman. Mr. Yeoman continued as Chairman of the Finance Committee, upon which has devolved an exceptional amount of work in a year when the finances of the Institution caused great concern. For more than twenty-six years Mr. Yeoman has been a tower of strength in administrative affairs.

Meetings and New Members.

The business of the Hospital resulted in the Standing Committees and Special Committees meeting very often and consequently heavy demands were made on the time and energy of the members. The help of several new members, including those co-opted, particularly for appeals and contributory scheme efforts, calls for special mention.

Attendances at all meetings were good and the interest and advice of Local Authority representatives was most welcome.

Honorary Medical and Surgical Staff.

The return of members of the Staff from War Service enabled the medical and surgical work to be re-organised.

Dr. N. H. Ashton relinquished his temporary appointment of acting Director of Pathology and the Board expressed warm thanks for his efficient and loyal services for a period of five years in a department which was kept extraordinarily busy during the war and undertakes work for a wide area round Canterbury.

It was with much regret that the Board accepted the resignation of Dr. J. P. Saville Peck from his post of Deputy Physician. Happily Dr. Peck's services are retained as Honorary Anæsthetist.

Dr. J. Paterson resigned the office of temporary Honorary Anæsthetist and Dr. H. F. Griffiths, D.A., and Dr. J. R. Hamerton, D.A., were appointed temporary Anæsthetists.

In co-operation with the Margate General Hospital and the Ramsgate General Hospital the following appointments were made:—

Mr. T. M. O'Neill, M.B., B.Ch., D.O.M.S.—Ophthalmic Surgeon ; and

Mr. F. W. G. Smith, M.D., M.Ch., D.P.H., D.O.M.S.—Ophthalmic Surgeon.

Mr. O'Neill has well served the Hospital as Assistant Ophthalmic Surgeon since 1938. Mr. Smith has assisted as temporary Assistant Ophthalmic Surgeon for just over twelve months.

Mr C. P. Scott kindly helped as temporary Clinical Assistant to the Ear, Nose and Throat Department for the year 1946.

Dr. E. E. Prebble has succeeded Dr. D. Erskine as medical officer in charge of the V.D. Department. The Board's thanks were conveyed to Dr. Erskine for his services during the past eight years.

Throughout the year a Joint Committee representing the Margate General Hospital, the Ramsgate General Hospital, and the Kent and Canterbury Hospital, met regularly for the purpose of recommending appointments. It is pleasing to record that the Ramsgate General Hospital and the Kent and Canterbury Hospital had identical views and, as a result, by the 31st December, 1946, the managing bodies of each Hospital had decided jointly to appoint an Obstetrician and Gynaecologist, a General Surgeon, an Orthopaedic Surgeon, and an Assistant Pathologist.

The Hospitals appointed Mr. J. K. Baker, M.R.C.O.G., of Middlesex Hospital and Guy's Hospital, to the post of Obstetrician and Gynaecologist, to commence his duties in the North-East Kent Area on 1st January, 1947.

The Ramsgate General Hospital appointed Dr. H. A. Treble to be temporary Dermatologist and Mr. E. Freshman as Urologist. Both have been on the Staff of the Kent and Canterbury Hospital for a number of years.

The Board appreciates the friendly attitude of the Managing Committee of the Ramsgate General Hospital; the co-operative effort of the two Hospitals should be of much benefit when the National Health Service commences. It is earnestly hoped that the practical co-operation of the Margate General Hospital will be received in the near future.

Following the appointment of an Obstetrician and Gynaecologist, Dr. I. H. K. Stevens and Dr. J. Stewart Gillies gave up their posts of temporary Obstetrician and Assistant Obstetrician respectively and warm thanks have been expressed to them for their services. Dr. I. H. K. Stevens has signified his willingness to continue as Physician to the Maternity Department.

To all members of the Honorary Medical and Surgical Staff the Board pays tribute. The gratitude expressed by a large number of patients testifies to the skill, attention and time devoted to them so unselfishly by all members of the Staff.

In the last Report mention was made of the need to make some payment to the members of the visiting staff. Something has been achieved in this direction by the granting of an honorarium of £4,100, but it is realised that this sum does not in any way cover the value of the professional services rendered. It can only be a token of appreciation. The Board hopes to give further assistance, and to this end arrangements have been made to grant payments for part-time service to certain Specialists.

Nursing Staff.

It is the Board's pleasure again to refer to the excellent work of the members of the Nursing Staff. Under the guidance of the Matron, Miss Jean Addison, D.N., the consistent needs of the patients were cheerfully and loyally met.

On several occasions, notwithstanding voluntary help from members of the St. John Ambulance Brigade, the British Red Cross Society, and the employment of male nursing orderlies, it was necessary to restrict the use of a few beds and so relieve the strain on the permanent Nursing Staff.

By the end of the year more Nurses were being employed than ever before, but even so anxiety has not been removed. 198 beds are now available together with facilities for the treatment of Out-patients. The demand on the maternity services has been great and when more maternity beds are provided it will be necessary to engage a greater number of midwives.

In order to reduce the hours of duty to forty-eight a week all round and to increase the number of available beds to 233, the Hospital requires a total nursing staff of 148 including assistant nurses. This means that thirty-six additional nurses are required as soon as possible.

Conditions of service have been under constant review. In the early part of the year, 7 Ethelbert Road, a house having good accommodation, was made ready for the night nurses. At no far distant date, 9 Ethelbert Road will be available, mainly for the pupils of the Preliminary Training School. These two houses will provide a fine extension to the Nurses' Home and will add to the comforts so well earned by our nurses.

More recommendations by the Rushcliffe Committee have been adopted, resulting in all sections of the nursing staff receiving increases in salary rates and pension benefits.

The Preliminary Training School has been a success and the Tutors and Pupils now have the benefit of the "Charles Lefevre School for Nurses". This new school, opened in November last by Mrs. Geoffrey Fisher, stands as a memorial to the late Alderman Charles Lefevre, former Chairman of the Hospital, whose regretted death in 1945 was a great loss to the community, the Hospital, and to the members of the nursing profession whom he was always anxious to help.

Congratulations are extended to those who sat for the Preliminary and Final State Examinations. All the candidates were eventually successful, although three had to take the final examination a second time. The Hospital examinations revealed a good standard of knowledge. Mrs. Fisher most kindly presented the prizes and certificates on the 12th November, 1946. On this occasion the first Silver Medal for the best nurse of the year was awarded to Staff Nurse M. G. Bowtell. It was a very happy function, greatly enjoyed by the nurses and the visitors.

During the year the Staff reversed a previous decision and formed a Nurses' Representative Council. The Board welcomed this move and looks forward to co-operating to an even greater extent with the nurses.

Agreements for the affiliated training of nurses were entered into with the Royal London Ophthalmic Hospital (Moorfields), London, and the Royal Sea-bathing Hospital, Margate, and nurses from those Hospitals are now at Canterbury. An agreement was also reached in regard to the training of male nurses employed by the Kent County Mental Hospital, Chartham.

Sister J. Wright, the senior member of the Staff, represented the Hospital and her profession in the Victory Parade held in London on the 8th June, 1946. She thoroughly enjoyed the unique experience and gave an interesting account of it.

The Board specially desires to pay its tribute to the untiring work of the members of the Civil Nursing Reserve during the war years. Only two members of the Reserve are now employed, but the help so many gave will long be remembered.

Domestic Staff.

The shortage of domestic staff had been nearly overcome by the end of the year. This was due, in regard to the male staff, to the return from war service of many members of the permanent Portering Staff, whose absence had been keenly felt for a long period. In regard to female domestic staff, there is no doubt that the conditions of work at the Hospital are attractive, and this fact, coupled with the adoption of wage scales recommended by the National Joint Council, has led to the employment of the required personnel, including female ward orderlies. As a result of having more domestic help, the nurses are not called upon to do domestic duties, except in cases of emergency, apart from those directly associated and necessary to their thorough training as nurses.

Staff Changes.

The Rev. A. B. Cole resigned after eighteen months' conscientious service, and in December last the Rev. R. A. F. Pratt was appointed to fill the vacancy. The post of Almoner was filled in June by the appointment of Miss C. Purvis, A.I.H.A. She succeeded Mrs. I. H. K. Stevens (née Feesey), who relinquished Hospital service on her marriage, and after serving the Hospital successfully for two years. Miss C. Hall was appointed Assistant Almoner.

General Comments.

The work of the past year, although not spectacular, can be looked back on with satisfaction. The number of patients treated in the wards was less than in the previous year, but the treatment provided gave an increasing amount of work to nearly every department. At the close of the year more than 400 patients were waiting for in-patient treatment, a fact which, in itself, emphasizes the urgent need for more accommodation.

Hostilities having ceased, the number of beds provided under the Emergency Hospital Scheme was gradually reduced from 153 to 20. This number is included in the total complement of available beds. Many Service men and women received treatment in the wards and in the out-patient department.

The total of out-patient attendances, 62,854, is the highest ever recorded. It can be realised how the thousands of patients concerned have had the effect of increasing work in the ancillary departments, such as the Pharmaceutical, Pathological and Bacteriological, X-Ray and Physio-therapy Units.

Permission was obtained for the employment of a fifth Resident Medical Officer, and in this way the onerous duties of the resident staff were somewhat eased, and an improved service provided for the patients.

The services of a male Remedial Gymnast were added last August to the Rehabilitation Department. This was a popular appointment, and patients quickly responded to the added facilities made available for their treatment.

Throughout the year the call on the ambulances has been heavy. The help of the voluntary drivers in the "Hospital Car Service" has been invaluable. Together, the car service and the ambulances have met a great demand in Canterbury and District. There is no doubt that both have an important part to play in the future.

More clerks were employed to help the Physicians and Surgeons with their work, and towards the close of the year, it was decided to commence a Hearing Aid Clinic. This project was originally approved in principle in 1939, but had been shelved because of war time conditions.

The work of the British Hospitals Association and the Kent Area Committee has been closely followed and supported. The Board is most appreciative of the invaluable help of the former in connection with National Health Service Act matters. To the latter, best wishes are conveyed for more successful work in the co-ordination of voluntary hospital services throughout the country.

Extension of Services and Accommodation.

No major extensions were completed last year, but it was possible to provide some much needed accommodation, namely:—

An extension to the Almoner's Offices ;

A new sewing room ;

An office and small workshop for the Engineer.

Mention is made elsewhere in this Report of the opening of 7 Ethelbert Road, Canterbury, as a Nurses' Home. The house next door has been purchased for similar use and should be ready for occupation during the coming Spring.

The "Charles Lefevre School for Nurses" was opened in November. Pleasure has been expressed at the useful accommodation and the complete equipment provided at a cost of approximately £2,000.

Bell Ward, the main male surgical ward, has been divided into two sections, each with a Sister in charge. The cost was £500, but the expense was worth while as the new arrangements allow for easier and better nursing of the patients.

Sundry other small building works have been carried out, thereby adding to the facilities for the treatment of patients.

The Board has decided to build a feed kitchen to serve the Children's Ward as soon as this project is practicable.

On the recommendation of the Medical Board the question of an extensive renewal of the diagnostic X-Ray apparatus is to be considered. The expense involved may be heavy, but the existing apparatus is not now capable of giving the fine results necessary for the guidance of the Physicians and Surgeons.

The Director of Pathology, Dr. I. B. Morris, has asked for more accommodation. Such a request is reasonable and more space must be granted if the efficient work of this very busy laboratory is not to be impaired, and if the ever-increasing demands for its services are to be met.

Office accommodation, too, is urgently required, also adequate storage space for the use of several departments.

There is no doubt that all departments require more room, and the need for at least 200 more beds to meet the demands of the patients makes it imperative for the recommendations concerning the Kent and Canterbury Hospital, contained in the Survey Report of London and the surrounding area, issued in April, 1945, to be adopted and carried out with the utmost speed by the Regional Board to be set up under the provisions of the National Health Service Act, 1946. The present Board of Management can do little in the short time at its disposal, owing to the lack of funds, and the difficulties prevailing in regard to building.

Agreement has been reached with the Kent County Council and the Canterbury City Council for an extension of twelve beds to the Maternity Unit. When completed the total number of beds available for normal and complicated maternity will be twenty-six, sufficient to allow the Hospital to be recognised as a Training School for Midwives. The plans have been approved and it is hoped that the additional beds will be ready for use before the end of 1947.

Cleaning and Equipment.

Considerable progress has been made in the cleaning of the whole of the interior of the Hospital. The work of washing the walls was carried out by the portering staff, and it is the Board's intention to have more Wards and Departments painted when suitable labour can be employed. Although a friend generously offered to pay for the removal of the camouflage paint and the re-painting of the outside walls, the licence for this work was not forthcoming. It is hoped that the official sanction will be received at no far distant date.

The expense on renewal of instruments, apparatus and furniture, and covering the purchase of engineering tools, was heavy. It has to be remembered, however, that many articles are now ten years old and they have had much wear, particularly during the War years when repairs were difficult to carry out.

A second gardener and a fitter are now employed. To cope with the cleaning of floors, porters have been engaged to work the electric scrubbing and polishing machines. The grounds have been tidied and the Hospital now looks more spick and span.

The Board takes this opportunity of thanking the Kent County Cricket Club for allowing several hundred of tons of coke to be stored on the St. Lawrence Ground during the War, ready for use in any emergency. The fuel has been moved and used.

Contributory Scheme.

The collections of the Contributory Scheme totalled the largest sum recorded since its establishment in 1938, namely £21,911 11s. 8d. An amount of £4,032 6s. 11d. was disbursed in the form of grants in respect of treatment provided in other hospitals and institutions. After allowance for the costs of running the Scheme, no less than £16,752 12s. 6d. was transferred to the Hospital's Maintenance Account. The receipt of this large sum is acknowledged with gratitude, for it represents 22% of the total income for maintenance purposes.

Full information of the work of the Scheme is given in its Report for 1946 published separately. The Report gives details of the increase in contributory rates as from 1st January, 1947. This decision taken by the Board only after considerable thought, was rendered necessary in order to cover the cost of treatment annually provided to thousands of members of the Scheme. The many factors influencing the decision have been appreciated by the contributors and it appears that the Hospital will derive much needed additional financial support in 1947.

To the Committee Members, Honorary Representatives, Stewards, Contributors, the Organiser (Mrs. Hewitt Jones) and her Staff, the Board extends an expression of grateful thanks coupled with best wishes for their continued success. Without the support of the Contributory Scheme the finances of the Hospital would be in a sorry plight and undoubtedly services would have to be greatly curtailed.

Appeals.

No efforts have been more successful than those of the Appeals Committee and the countless friends who collected large sums, particularly for the maintenance of the Hospital. From the start of the year a vigorous appeals campaign was conducted. The public generously responded and in so doing not only helped to keep the services going but derived considerable enjoyment from varied forms of entertainment. It would be invidious to try to compare the results of all the good work, but it is interesting to note the following:—

Collections on the occasion of the visit to Canterbury of

Their Majesties the King and Queen	£289	17	5
Trades and Professions Bed Adoption Scheme	£3088	11	9
National Farmers' Union, East Kent Branches	£3000	0	0
Garden Fete (per Hospital Staff)	£545	13	8
Alexandra Rose Day collections	£443	10	0
Torchlight Parade and Carnival	£423	15	3
Christmas Caves exhibition	£414	11	4
South-East Area Sporting Club	£389	9	7
Box Collections by Stretcher Bearers	£377	12	5
Canterbury Gymkhana and Horse Show (C. J. Lines, Esq., Organiser)	£295	3	3
Box Collections—general	£173	0	9
Whist Drives—numerous	£169	4	5
Christmas Sale (per Rehabilitation Staff)	£78	5	9

Complete details of donations and subscriptions can be seen on application at the Hospital, together with information concerning the hundreds of gifts in kind from well-wishers at home and abroad. Gifts of food from Australia, New Zealand, East and South Africa, have been greatly enjoyed by the patients. In connection with the distribution of food sent from New South Wales, Australia, the Hospital was honoured by the visit of Lady Wakehurst, wife of a former Governor of the State, who saw how the delicacies were appreciated by those receiving treatment in the wards.

Many useful articles were received from the Canadian Red Cross Society and from the distribution of stores by the British Red Cross Society.

During the year some friends formed the Hospital Association, the objects of which are to provide benefit in one way or another for the Hospital. This Association, if well supported, can do an immense amount of good and the Board appeals to all members of the public to join it without delay.

The Board heartily congratulates the members of the Appeals Committee, the Appeals Organiser, Mr. J. Skelton, and all helpers on the fine results of their indefatigable labours. It is hoped they will enjoy even greater success with the programme they have arranged for the coming year, as income from voluntary sources is still required from all quarters.

The Linen League and the Samaritan Fund.

The help of these two auxiliary services was received throughout the whole of the year. After seven years of 'make-do and mend', the linen requirements were extremely heavy. The Linen League most readily answered the call for increased assistance and donated the large sum of £400 towards replacements.

Expressions of gratitude have been sent to the Linen League members by the Board. The latter is pleased to know of the continued success of the League in securing financial help as the result of special appeals and entertainments.

Many patients have been assisted in numerous ways by the Samaritan Fund. The Committee has worked most energetically in its efforts to provide fares for transport, surgical appliances, and the extras which mean so much in these difficult days. The pleasure and relief thus afforded must be of great satisfaction to the Samaritan Fund Committee. It is indeed difficult to express adequate thanks for the services rendered.

The Crole Wyndham Memorial Home, Herne Bay.

After being closed for six years during the war, the Crole Wyndham Memorial Home for Convalescent Children was re-opened in February last under the administration of the Board.

It has been necessary for the Trust Funds to meet heavy expenditure on the renewal of linen, crockery and furniture. In addition the grounds and paths have had considerable attention. When war damage repairs have been effected and other interior decoration has been carried out the house will be in excellent condition again.

The facilities offered at this Convalescent Home have been greatly appreciated by many parents and Institutions. Although the income from the Trust does not now permit of twenty beds being available, the Board has agreed to allocate from the General Fund Account up to £500 per annum for maintenance purposes in the hope that at least sixteen beds can be kept open.

During the past ten months 76 children have been treated at the Home, the daily average occupation for the period being nearly 10. There is ample evidence to show that the little patients have considerably benefited from their stay at the seaside.

The Board is grateful to Dr. J. R. Hamerton who, on return from military service last year, resumed the office of Honorary Medical Officer to the Home.

Food kindly sent by the people of Victoria, Australia, and Nairobi, Kenya, was appreciated, and grateful thanks were expressed to the donors and also to those who gave other gifts, including toys.

Convalescent Home Accommodation.

Unfortunately, and primarily due to the shortage of nurses, it has not yet been possible to open Bridge Hill House as a convalescent home for adults. The Board hopes that during 1947 thirty beds will be made available; such additional accommodation should meet a great need and ease the pressure on the Hospital's beds.

Finance.

Income.

Total ordinary income £75,852 1s. 7d. was the highest ever recorded. This together with extraordinary income, however, failed to meet the total ordinary expenditure and the extraordinary expenditure by £9,884 5s. 1d.

The Income and Expenditure account, together with the Balance Sheet at 31st December, 1946, are printed in detail later in this Report. The figures indicate the task of the Board during the past twelve months in trying to meet the daily maintenance needs; the large sums for auxiliary services and the provision of more accommodation and new equipment.

Income under nearly every heading has increased. This is particularly noticeable in respect of voluntary gifts, although Annual Subscriptions show a drop of about 10% compared with the total for the previous year. Thanks to the help of many friends and the energy of the Appeals Committee, donations have been trebled. This is most encouraging.

The valued support of the Contributory Scheme has been well maintained. With the increase in the rates of contribution from 1st January, 1947, a large increase in the collections is confidently anticipated.

Receipts on account of services rendered are much higher. The chief reasons are the value of reciprocal arrangements with other Hospitals and Contributory Schemes; the operation of increases in maintenance charges to Private Patients, and the receipt of payments 'on account' from the Kent Education Committee in respect of the treatment of school children under the provisions of the Education Act, 1944.

The assistance of the Ministry of Health calls for recognition. £5,660 was received in settlement of services provided under the Emergency Medical Scheme in 1945. The State grant towards nursing salaries was most welcome, particularly as the expenditure under this heading again rose considerably.

This Report is too abridged to be able to print the long lists of gifts of cash and those in kind. In addition to the references under the heading "Appeals" the Board desires specially to refer to the following help:—

Canterbury City Council	£600	0	0
Estimated value of gifts in kind (provisions)	£527	7	0
The Trustees of the Bell Endowment Fund	£650	0	0
Mr. and Mrs. Robert Tritton	£500	0	0
The Kent and Canterbury Hospital Linen League	£400	0	0
Donations in memory of the late Mr. C. J. Elgar	£124	4	0
Mrs. Charles Lefevre	£100	0	0
Sunday opening of Cinemas—per Canterbury City Council	£97	1	8
The Trustees of the Bernhard Baron (decd.) Charities Fund	£50	0	0

It will be observed that total income was augmented by the transfer of a sum accumulated by the return of Superannuation contributions. £4,000 which had been placed in reserve and lent to the new Hospital Building Fund account was used to reduce the general fund overdraft.

At the close of the year it became obvious that there would be a deficit on the maintenance account and the overdraft at the bank would be increased by additional capital expenditure. To meet this serious position the Governors authorised the Board to sell all the General Fund investments valued at about £16,000. As a result, income from investments will be reduced and the maintenance account will have no reserves to call on.

Legacies.

Once again it is the Board's pleasure to acknowledge gifts bequeathed under the Wills of many former friends. Legacies totalling £250 8s. 6d. were used for maintenance purposes and those amounting to £310 13s. 5d. were invested for the benefit of the General Fund account.

New Hospital Building Fund.

During the year the debt on the New Hospital Building Fund account reached the large sum of £51,675, but by the end of 1946 it had been reduced to £12,675. The receipt of £39,000 on account of monies made available to the estate of the late Mr. H. J. Bell was thankfully acknowledged. The interest charges will be greatly reduced, thereby relieving the General Fund account.

Longbotham Bequest Account.

The "William Longbotham" Private Ward was again of help to many patients. The Trust funds provided £519 for maintenance and professional fees. The balance of the year's income, £482 2s. 0d., will be invested and added to the capital.

Land, Buildings and Equipment.

The assets were further increased by the purchase of 7 Ethelbert Road, Canterbury, and the value of the equipment placed in this nurses' home. In addition, more new equipment, furniture and apparatus were provided for the Hospital at a cost of £1,092 11s. 7d.

£800 has been spent on equipment for 9 Ethelbert Road, a house which has also been purchased for use as a Nurses' Home.

Expenditure.

The total of ordinary maintenance expenditure is the highest in the history of the Institution. Despite efforts to economise the expenses rose chiefly because prices of articles, apparatus, fuel and commodities were higher.

Salaries and wages for all members of the staff were increased. An honorarium was granted to the members of the visiting medical and surgical staff. More staff were employed for many departments. Consequently the total expenditure under the headings of "salaries and wages" exceeded that of the previous year by £16,789.

Extraordinary expenditure it will be noted includes a grant of £629 towards the maintenance of the Crole Wyndham Memorial Home for Convalescent Children; the deficit of £573 on the ambulance and car service; £2,043 for the "Charles Lefevre School for Nurses", and final payments for the Maternity Unit and Rehabilitation Department.

It would appear that expenditure under many headings will continue to increase. An earnest appeal is made, therefore, for additional income so that the services can be continued free from the threat of debt which always stifles the best of work and intentions.

Special Thanks.

Once again much voluntary help has been received from friends. Local Girl Guides have regularly attended the wards in the evenings and the tasks they have undertaken have often lightened the labour of the nursing and domestic staffs. To all helpers and to the following in particular the Board extends gratitude:—

Ald. A. Baynton, O.B.E., and Mrs. Baynton.
Mr. G. M. Kingsford, Honorary Solicitor to the Hospital.
The Ministry of Health.
The Proprietors and Editors of the local Press.
The Librarian and her Assistants.
The Kent County Constabulary.
The Hospital Car Service Volunteer Drivers.
All other helpers and organisations.

Salaried Staff.

No review of the activities of the Hospital for 1946 would be complete without reference to and recognition of the part so well and truly played by every member of the salaried staff. The loyal and conscientious work of all Departments is remembered. It was gratifying to be able to extend a warm welcome to all the employees who safely returned from military service. A modern general hospital requires a large staff in addition to Doctors and Nurses, and to all the employees the Board expresses appreciation of their worthy toil.

Mr. J. F. Kent, the Superintendent and Secretary, has served the Hospital with unremitting zeal and his ability and tact have been outstanding. The Board has benefited greatly in its deliberations through Mr. Kent's membership of the Council of the British Hospitals Association and the Kent Area Committee. This opportunity is taken of recording thanks to, and appreciation of, this Officer.

Conclusion.

It is the aim of the Board to maintain and, if possible, to extend the services. This general voluntary Hospital, built up since 1793, has an important part to play in the new National Health Service. Regretful as all will be at the loss of its voluntary status, the Board is confident that there can be no better legacy for the future than the transfer to the Minister of Health in 1948 of an Institution still rich in humanity, equipment and staff.

Signed on behalf of the Board of Management,

EDWARD J. MOUNT,

Chairman.

1st March, 1947.

INCOME AND EXPENDITURE ACCOUNT

INCOME (Ordinary)

	£	s.	d.	£	s.	d.
Voluntary Gifts:—						
Subscriptions, Donations, etc.:—						
Annual Subscriptions	3306	18	0			
Donations	11627	0	1			
Donations, per Linen League	400	0	0			
Box Collections	550	13	2			
Congregational Collections	222	16	6			
League of Mercy	20	0	0			
				16127	7	9
Contributory Scheme	21911	11	8			
	£	s.	d.			
Less: Administration Expenses	1106	12	3			
Contributions to other Institutions	4052	6	11			
				5158	19	2
				16752	12	6
Receipts on Account of Services Rendered:—						
Contributions on Account of Services to Patients—Non-Contributors:—						
In-Patients	8324	3	6			
Out-Patients	1015	15	2			
Private Patients	7212	7	5			
Public Authorities	6229	11	0			
Less: Payments to Medical Staff	2141	4	2			
				4088	6	10
Pathological Laboratory	828	19	10			
				21469	12	9
Grants from Ministry of Health under Emergency Hospital Scheme, etc.				15623	9	0
State Grant towards Nursing Salaries (per British Hospitals Association)				2241	0	0
Other Receipts:—						
Trustees of Bell Endowment Fund for Bell Ward	650	0	0			
John McMaster Benefaction	734	12	8			
Canterbury Insurance Committee	41	5	10			
Canteen Surplus for the Year	299	5	4			
				1725	3	10
Invested Property:—						
Interest, Dividends, etc.	1437	8	9			
Refund, Income Tax	150	7	1			
Rents	256	11	10			
Interest on Deposit Account	68	8	1			
				1912	15	9
				75852	1	7

INCOME (Extraordinary)

Special Donations:—						
New Classrooms				600	0	0
Legacies:—						
Exors. Mrs. Fanny Coppin	50	8	6			
Exors. S. W. Smith	90	0	0			
Exors. C. Burgess	50	0	0			
Exors. H. Prett	10	0	0			
Exors. Miss Meade	50	0	0			
				250	8	6
Pension Reserve Account				959	18	10
Balance, being excess of Expenditure over Income for the Year				9884	5	1

£87546 14 0

for the year ending 31st DECEMBER, 1946

EXPENDITURE (Ordinary)

	£	s.	d.	£	s.	d.
Provisions				8681	7	11
Surgery and Dispensary:—						
Drugs, Chemicals and Disinfectants	3294	13	7			
Dressings, Bandages, etc.	1055	0	8			
Instruments and Appliances	1507	7	9			
Wines and Spirits	8	1	9			
Salaries and Wages of Dispensary Staff	1053	7	10			
X-Ray Department	2172	19	8			
Sundries	229	2	6			
				9320	13	9
Domestic:—						
Repairs and Renewals of Furniture, Bedding and Hardware	1965	1	2			
Laundry	4236	19	8			
Cleaning and Chandlery	294	13	1			
Water	378	7	8			
Fuel and Lighting	3308	2	9			
Uniforms	954	5	5			
Sundries	106	2	0			
				11243	11	9
Salaries and Wages:—						
Medical	1172	12	8			
Nursing	14479	10	3			
Other Officers and Employees	21739	19	3			
Superannuation Contributions	1412	12	5			
Auxiliary Nurses	670	5	3			
Pensions	329	15	0			
Honoraria to Medical Staff	4100	0	0			
				43904	14	10
Miscellaneous:—						
Printing, Stationery, Postages, Telephone, etc.	2324	5	6			
Advertisements	223	13	11			
Insurance of Buildings, Equipment, Stores, etc.	507	9	8			
Garden	399	16	7			
Sundries	52	12	8			
				3507	18	4
Administration:—						
Salaries (including Superannuation)	1606	6	8			
Printing, Stationery, Postages, Telephone, etc.	122	8	3			
Audit Fee	31	10	0			
Sundries	14	0	11			
				1774	5	10
Establishment:—						
Repairs and Renewals of Buildings and Plant				1280	18	7
Finance:—						
Appeals	887	0	10			
Rent, Rates and Taxes	656	17	7			
Bank Charges	201	4	0			
Bank Charges New Hospital Building Fund	1678	7	6			
				3423	9	11
				83137	0	11

EXPENDITURE (Extraordinary)

Contributions to Other Institutions	37	3	6
Balance of Costs of Upkeep of Crole Wyndham Home	629	1	1
Bridge Hill House Expenditure for Year (Net)	145	3	7
Payments on account of accommodation for Physicist	25	1	11
Ambulance and Hospital Car Service, Deficit on the Year's Maintenance	573	8	5
Payments on account of Chas. Lefevre School for Nurses	2043	14	6
Payment of Balance of the New Complicated Maternity Department	573	2	11
Payment of Balance of the Rehabilitation Department	382	17	2
	£87546	14	0

BALANCE SHEET

LIABILITIES

	£	s.	d.	£	s.	d.
Sundry Creditors:—						
General Fund	8059	15	3			
Supply of Dentures	10	9	4			
				8070	4	7
Loans to Hospital:—						
Bank Account re New Building Fund	12675	9	3			
Bank Account Current Account	9599	9	6			
				22274	18	9
Capital Account:—						
(a) Hospital Endowments:—						
(i) General as at 1st January, 1946	27347	8	3			
	£	s.	d.			
(ii) John McMaster Benefaction as at 1st January, 1946	42892	11	6			
Add: Profit on Realisation, New Zealand Inscribed Stock	10	0	0			
				42902	11	6
(iii) Miss A. J. Longbotham as at 1st January, 1946	27109	12	6			
Add: Profit on Realisations	39	0	10			
Add: Balance of Income for Year	482	2	0			
				27630	15	4
				97880	15	1
(b) Special Funds as at 1st January, 1946	3415	5	8			
Add: Reinvested during Year	56	13	10			
				3471	19	6
(c) General Funds as at 1st January, 1946	12563	13	1			
Add: Legacies received during Year:—						
Miss E. Mason	100	0	0			
Miss K. Lochee	100	0	0			
Mr. W. J. Akhurst	110	13	5			
				12874	6	6
Less: Transfer to New Hospital Building Fund	1092	11	7			
Less: Transfer to Land, Buildings and Equipment	4889	7	2			
				5981	18	9
				6892	7	9
(d) Suspense Funds, Wireless Maintenance	115	3	4			
				108360	5	8
Land, Buildings and Equipment:—						
Winchelsea House	1674	6	2			
Staff Houses	1250	0	0			
Bungalow, Barham	425	0	0			
Bridge Hill House (Including Equipment)	7676	15	6			
18 Dane John, Canterbury	1172	19	0			
7 Ethelbert Road, Canterbury	2557	17	8			
Equipment, 7/9 Ethelbert Road, Canterbury	2606	9	6			
				5164	7	2
				17363	7	10
New Hospital:—						
Balance as at 1st January, 1946	128751	9	8			
Add: Donations, etc.	19	1	0			
Transfer from General Fund	1092	11	7			
Transfer from Income and Expenditure Account:—						
Nurses Classrooms	2043	14	6			
Complicated Maternity Unit	573	2	11			
Rehabilitation Department	382	17	2			
				132862	16	10
Bell Bequests (On Account)	39000	0	0			
				171862	16	10
				189226	4	8
Unexpended Income, Balance of Special Funds:—						
Halford Bequest (for Nurses Educational Library)	3	14	1			
Convalescence Account	1271	2	8			
Radium Clinic Account	79	13	4			
				1354	10	1
				£329286	3	9

List of Investments as at 19th February, 1947.

INVESTMENTS FOR SPECIAL PURPOSES—

£	s.	d.		£	s.	d.
315	15	9	3½% War Stock
1169	9	6	3½% War Stock
1433	1	0	3½% War Stock
341	4	6	3% Local Loans
182	11	6	(to be re-invested in 2½% Treasury Bonds)
221	15	6	London County 3% Consolidated Stock
			3% Conversion Stock
217	17	6	3% Funding Stock 1959/69
2	12	11	3% Local Loans
£3884	8	2				

ENDOWMENT ACCOUNTS—

£	s.	d.		£	s.	d.
1411	17	10	3½% War Loan
1254	16	4	3½% Ditto
348	11	3	3½% Ditto
508	17	1	3½% N.S.W. Stock, 1930/50
722	0	0	4% L.M. & S. Railway Deb. Stock
528	13	6	3½% War Stock
1011	2	6	3% Savings Bonds 1955/65
817	10	3	3½% War Stock
625	0	0	4% L.M. & S. Railway Pref. Stock
821	7	1	3% Savings Bonds 1955/65 (2½% Canada Stock re-invested)
1246	0	0	4% Canadian Pacific Rly. Prep. Con. Deb. Stock
4823	15	7	3½% War Stock
1216	7	10	3% Savings Bonds
600	0	0	2½% Consols
2157	19	4	3½% War Stock
522	16	5	2¾% London County Consolidated 1960/70
1010	0	0	3% Conversion Loan Inscr. 1948/53
516	1	6	3% Local Loans
1057	7	11	(to be re-invested in 2½% Treasury Bonds)
991	16	10	3% Funding Loan, 1959/69
989	4	4	3½% Conversion Stock
565	14	3	3½% Conversion Stock
200	5	4	3% Local Loan
1000	0	0	(to be re-invested in 2½% Treasury Bonds)
107	13	1	4% Funding Stock 1960/90
500	0	0	3% Savings Bonds 1960/70
			3% Savings Bonds 1960/70
			3% Savings Bonds 1960/70
500	0	0	3% Savings Bonds 1965/75
1000	0	0	3% Savings Bonds 1965/75
£27054	18	3				

JOHN McMASTER BENEFACTION ACCOUNT—

£	s.	d.		£	s.	d.
1500	0	0	5% L.N.E.R. Red. Pref. Stock, 1955
2000	0	0	5% L.M.S. Ry. Red. Pref. Stock, 1955
2000	0	0	3% Savings Bonds 1960/70
13579	0	5	3½% Conversion Stock
1000	0	0	3% Savings Bonds 1965/75
2780	2	4	3½% War Stock
1030	9	0	3½% Commonwealth of Australia Registered Stock, 1954/59
2030	8	3	3% Conversion Stock, 1948/53
4026	6	2	2½% Consols
4026	16	1	2½% Consols
14436	15	5	2½% Consols
£48409	17	8				

LONGBOTHAM TRUST ACCOUNT—

£	s.	d.		£	s.	d.
500	0	0	Aberdeen Red. Stock 1953/63
1000	0	0	4% Australia 1955/70
1855	12	0	4% Consols
1200	0	0	4% Funding Stock, 1960/90
926	6	3	3½% War Stock
7000	0	0	3% Savings Bonds 1960/70
2236	13	11	3% Savings Bonds 1960/70
2200	0	0	3% Savings Bonds 1960/70
500	0	0	3% Birmingham, 1902
500	0	0	3% Middlesex County Council, 1961/66
500	0	0	Metropolitan Water Board "B"
521	5	0	4½% New Zealand, 1948/58
500	0	0	2¾% London County Cons., 1960/70
105	5	0	3½% War Stock
8	18	7	3% Savings Bonds, 1960/70
90	5	0	3% Savings Bonds, 1960/70
497	9	3	3% Palestine, 1962/67
500	0	0	3¼% Australia, 1956/61
500	0	0	3% Savings Bonds 1960/70
170	0	0	3% Savings Bonds 1960/70
600	0	0	3% Savings Bonds 1960/70
1646	0	0	3% Savings Bonds 1960/70
355	8	6	3% Savings Bonds 1965/75
535	18	0	3% Savings Bonds 1965/75
500	0	0	3% Savings Bonds 1965/75
293	9	5	3% Savings Bonds 1965/75
455	0	6	3% Savings Bonds 1965/75
1034	8	4	2½% Treasury Bonds
100	0	0	3% Savings Bonds 1960/70
£26831	19	9				

GENERAL FUND—

5	0	0	4% Minneapolis, St. Paul and St. Marie Rly.
6	10	0	Post War Credit 1941/42 (Wilson)

Lloyds

31st DECEMBER, 1946

	£	s.	d.	£	s.	d.
ASSETS.						
Cash at Bank and in Hand:—						
Petty Cash	50	0	0			
Petty Cash, Patients Travelling Expenses	10	0	0			
On Account of Suspense Funds for Investment		1	0			
On Account of Hospital Endowments for Investment	482	2	0			
Bridge Hill House Account	200	2	2			
				742	5	2
Sundry Debtors:—						
General Funds				3646	13	1
Investments:—						
(a) Hospital Endowments	97398	13	1			
(b) Special Funds	3471	19	6			
(c) General Funds	14632	3	9			
(d) Suspense Funds	115	2	4			
				115617	18	8
Land, Buildings and Equipment:—						
New Hospital:—						
Expenditure to 1st January, 1946	180445	19	11			
Payments during the Year	4092	6	2			
				184538	6	1
Winchelsea House at cost (Subject to War Damage Claim)	1674	6	2			
Staff Houses (Foreland, South Canterbury)	1250	0	0			
Bungalow, Barham (including cost of installation of Heating)	425	0	0			
Bridge Hill House at cost	7294	4	7			
Bridge Hill House Equipment	182	8	9			
18 Dane John Canterbury	1172	19	0			
7 Ethelbert Road, Canterbury	2557	17	8			
Add: Equipment, 7/9 Ethelbert Road, Canterbury	2606	9	6			
				201701	11	9
Contributory Scheme re-equipment	243	13	9			
				201945	5	6
Income and Expenditure Account:—						
Balance as at 1st January, 1946	1449	16	3			
Add: Excess of Expenditure over Income for the Year	9884	5	1			
				11334	1	4
Less: Deferred Repairs Reserve written back	4000	0	0			
				7334	1	4

We have audited the Accounts and Balance Sheet of the Kent and Canterbury Hospital for the year ended the 31st day of December, 1946, and certify the same to be true and correct Accounts and to show the position at the date of the Balance Sheet as disclosed by the books and in accordance with the information and explanations given to us.

3rd March, 1947.
39 St. Margaret's Street,
Canterbury.

REEVES & YOUNG,
Chartered Accountants,
Auditors.

£329286 3 9

STATISTICS OF PATIENTS FOR THE YEAR 1946
COMPARED WITH THOSE OF THE PREVIOUS YEAR.

I.—IN-PATIENTS.

(a) Number of Beds and In-Patients.

	Numbers in 1946	Numbers 1945
(1) BEDS: (a) Complement at 31st December, Normal ...	198	195
(b) Average daily complement during the year, (including Casualty Beds) ...	229	234
(c) Average daily number closed during the year, owing to—		
(i) Rebuilding or Extension Schemes ...	—	—
(ii) Repairs, Re-decoration, Cleaning or Infection ...	—	—
(iii) Reserved for Casualties... ..	38	39
(d) Average daily number open during the year	229	234
(e) Average daily number occupied during the year	167.6	184.6
(2) Number of In-Patients in the Hospital at beginning of year	172	165
(3) Number of In-Patients admitted during year ...	4634	5181
(4) Number of In-Patients in the Hospital at the end of year	135	172
(5) Average number of days each Patient was resident ... (Ascertained by dividing the yearly total of daily counts (61,168) by the number of patients treated to a conclusion, i.e., (2) + (3) — (4).	13.09	13
(6) Number of Patients admitted and discharged during the year who were resident for		
(i) Only 1 day ...	202	268
(ii) 2 and 3 days ...	758	791

(b) Annual Expenditure on In-Patients apart from that on Out-Patients;
Average Cost of each In-Patient per week; and Average Cost of
each In-Patient.

	1946			1945		
	Expenditure on In-Patients	Average Cost of each In-Patient per week.	Average Total Cost of each In-Patient	Average Cost of each In-Patient per week.	Average Total Cost of each In-Patient	
	£	£ s. d.	£ s. d.	£ s. d.	£ s. d.	
1 Provisions	8101	18 7	1 14 9	15 8	1 8 10	
2 Surgery & Dispensary	6214	14 2	1 6 7	11 4	1 1 1	
3 Domestic	9139	1 0 11	1 19 2	15 4	1 8 6	
4 Salaries and Wages (Maintenance) ..	32929	3 15 4	7 1 0	2 6 0	4 5 4	
5 Miscellaneous ..	2339	5 4	10 1	4 2	7 9	
6 Administration ..	1478	3 5	6 4	2 10	5 3	
Statistical Cost ..	60200	6 17 9	12 17 11	4 15 4	8 16 9	
7 Establishment:— Re- newals and Repairs	1067	2 4	4 6	3 3	6 1	
8 Finance	2968	6 11	12 8	3 7	6 8	
Total Cost .	64235	7 7 0	13 15 1	5 2 2	9 9 6	

STATISTICS OF PATIENTS FOR THE YEAR 1946

—Continued.

II.—OUT-PATIENTS.

(a) Numbers.

	Numbers in 1946	Numbers in 1945
(1) Total number of new Out-Patients	15,655	17,127
(2) Total number of Out-Patients Attendances ...	62,854	54,352
(a) Number of Casualty Patients included in No. 1 above	2,446	2934
(b) Number of Casualty Attendances included in No. 2 above	5,724	8357

(b) Estimated Annual Expenditure on Out-Patients and Average Cost of each Out-Patient Attendance and of each Out-Patient.

	1946			1945	
	Expenditure on Out-Patients	Average Cost of each Out-Patient Attendance.	Average Total Cost of each Out-Patient.	Average Cost of each Out-Patient Attendance.	Average Total Cost of each Out-Patient
	£	Pence	Pence	Pence	Pence
1 Provisions	580	2.3	9.2	3.0	9.0
2 Surgery & Dispensary	3107	12.6	49.1	13.7	41.9
3 Domestic	2104	8.6	33.2	8.1	24.8
4 Salaries and Wages (Maintenance) ..	10976	44.7	173.5	24.0	72.9
5 Miscellaneous ..	1169	4.7	18.5	2.1	6.6
6 Administration ..	296	1.2	4.6	1.3	3.5
Statistical Cost ..	18232	74.1	288.1	52.2	158.7
7 Establishment:— Re- newals and Repairs	214	.8	3.3	2.9	5.9
8 Finance	456	1.8	7.2	2.5	8.1
		76.7	298.6	56.7	172.7
Total Cost ..	18902	6s. 5d.	£1 4s. 11d.	4s. 9d.	14s. 5d.

PATIENTS SHOULD APPLY FOR AN APPOINTMENT AT THE HOSPITAL BEFORE ATTENDING ANY CLINIC. Phone: Cant. 2291.

DR. I. H. K. STEVENS	Tuesday, 10.30 a.m.
DR. H. A. TREBLE	Friday, 10.0 a.m.

MR. A. B. BERESFORD-JONES	...	Friday, 10.30 a.m.
MR. F. L. CASSIDI	Thursday, 10 a.m.
MR. H. W. L. MOLESWORTH	...	Monday, 10.0 a.m.
MR. R. H. LUCAS	

MR. T. A. CLARKE	{ Tuesday, 10.0 a.m. Hearing Aid Clinic. Wednesday, 1.45 p.m. General O.Ps. Saturday, 9.0 a.m. General O.Ps.
MR. C. E. S. OXLEY	{ Wednesday, 2.0 p.m. General O.Ps.

MR. T. M. O'NEILL	} Monday, 12.45 p.m.
MR. F. W. G. SMITH	

MR. EDGAR FRESHMAN ... Tuesday, 10.0 a.m.

DR. H. A. TREBLE Thursday, 1.45 p.m.

MR. J. K. BAKER Wednesday, 1.45 p.m.

MR. J. K. BAKER Tuesday, 1.30 p.m.

MR. F. G. ST. CLAIR STRANGE ... { Mondays & Thursdays
9.15 a.m., Accident
Out-Patients.
Wednesday, 9.15 a.m.
General O.Ps.

DR. C. E. A. SHEPHERD { Monday, Wednesday
and Thursday after-
noon (by Appointment)

MR. C. V. T. COLLING-BAUGH	...	Wednesday, 4.30 p.m.
MR. E. A. J. BRADLEY	Monday, 4.30 p.m.

DR. MORTON KAHN By Appointment.

DR. MORTON KAHN By Appointment.

DR. I. B. MORRIS By Appointment.

DR. E. E. PREBBLE ... Female: Tuesday & Friday, 2.30 p.m.
Male: Tuesday & Friday, 5.0 p.m.